Dr. M.G.R EDUCATIONAL AND RESEARCH INSTITUTE (Deemed to be University)

University with Graded Autonomy Status

Maduravoyal, Chennai-600095. Tamilnadu. India (An ISO 9001:2015 Certified Institution)



FACULTY OF MANAGEMENT STUDIES

Bachelor of Business Administration Online Curriculum & Syllabus

REGULATION 2021

Faculty of Management Studies -2021 Regulation



Dr M G R

Educational and Research Institute UNIVERSITY

(Decl. U/S 3 of the UGC Act 1956)

 ${\bf Adaya lampattu\text{-}Maduravoyal\ ,\ Chennai-600\ 095}$

Faculty of Management Studies 2021

Program Structure for BBA (Online)

I Semester

Course Code	Subjects	L	Т	P	C
HBTA17001 HBHI17001 HBFR17001	Part I – Language : Paper I Hindi Paper I French Paper I	3	0	0	3
HBEN17001	Part II - English : Paper I	3	0	0	3
HBBA17001	Principles of Management	3	0	0	4
HBBA17002	Financial accounting	3	1	0	4
HBBA17A01	Allied Course I Business Economics-I	3	1	0	4
	TOTAL	15	2	0	18

II Semester

Course Code	Subjects	L	T	P	C
HBTA17002	Part I – Language : Paper II	3	0	0	3
HBHI17002	Hindi Paper II				
HBFR17002	French Paper II				
HBEN17002	Part II - English : Paper II	3	0	0	3
HBBA17003	Business Communication	3	1	0	4
HBMA17A04	Business Statistics	3	1	0	4
HBBA17A02	Allied Course I	3	1	0	4
	Business Economics-II				
	TOTAL	15	3	0	18

III Semester

Course Code	Subjects	L	T	P	C
HBMG17G01	Entrepreneurship development	3	0	0	4
HBMG17001	Environmental Studies	3	0	0	4
HBBA17004	Business Law	4	0	0	4
HBBA17005	Marketing Management	4	0	0	4
HBMG17L01	Softskills –I	1	0	2	2
HBBA17A03	Allied Course II	3	1	0	4
	Management Accounting – I				
	TOTAL	19	0	2	22

IV Semester

Course Code	Subjects	L	T	P	С
HBBA17006	Company Law	4	0	0	4
HBBA17007	Production Management	4	0	0	4
HBBA17008	BusinessTaxation	4	0	0	4
HBBA17009	Auditing	4	0	0	4
HBBA17A04	Allied Course II Management Accounting – II	3	1	0	4
HBMG17L02	Softskills– II	1	0	2	2
	TOTAL	21	0	2	22

V Semester

Course Code	Subjects	L	T	P	C
HBBA17010	E-Commerce	4	0	0	4
HBBA17011	Strategic Management	4	0	0	4
HBBA17012	Financial Management	3	1	0	4
HBBA17013	Research Methodology	4	0	0	4
HBBA17L01	Computer Application for Business [Theory]	2	0	0	2
HBBA17L01	Computer Application for Business [Practical]	0	0	4	2
	TOTAL	20	2	4	20

VI Semester

Course Code	Subjects				
		L	Т	P	C
HBBA17014	Organization Behaviour	3	1	0	4
HBBA17015	Human Resources Management	4	0	0	4
HBBA17016	Financial Services	3	1	0	4
HBBA17017	Business environment	4	0	0	4
HBBA17018	Total Quality Management	4	0	0	4
HBBA17L02	Project (10)	0	0	20	10
	TOTAL	17	2	20	30

TOTAL CREDITS – 130

I SEMESTER



Dr.M.G.R EDUCATIONAL & RESEARCH INSTITUTE UNIVERSITY

13

(Declared U/S 3 of the UGC Act 1956) B.B.A., B.C.A., B.Sc., B.Com, (1986) பருவம்

Сепаній:

- வாய்மொழி இலக்கியத்தையும் செய்யுள் இலக்கியத்தையும் அறிந்து கொள்ளல்
- சிறுக்கை மரபினைப்புரிந்து கொள்ளல்
- பிழைஇன்றித்தமிழ் எழுதுவதற்கு அடிப்பனட இலக்கணத்தைப்பயிற்றுவித்தல்
- கவிதை மரபினைபும் சிறுகதை மரபினையும் வரலாற்று நிலையிவிருந்து விளக்குதல்

தமிழ் - தாள் I

அலகு - 1

- 1. தாலாட்டு
- 2. காதல்
- 3. ஒப்பாரி
- 4. காணிநிலம் வேண்டும் பாரதி
- 5. நல்ல்தோர் வீணை பாரதி
- தமிழ்க்காதல் பாரதிதாசன்
- 7. தமிழ்வளர்ச்சி பாரதிதாசன்
- 8. எந்தாளோ? பாரத்தாசன்
- ஆறு தன் வரலாறு கூறுதல் கவிமணி தேசிய விநாயகம் பிள்ளன.

அதை - 2

- 1. வழித்துணை ந.பிச்சமூர்த்தி
- 2. குருடர்களின் யானை அப்துல்ரகுமான்
- 3. முள் முள் முள் சிற்பி

அலகு -3 புதுமைப்பித்தன் கதைகள்

- 1. கடவுளும் கந்தசாமீப் பீள்ளையும்
- 2. செல்லம்மாள்
- 3. துன்பக்கேணி
- 4. ஆற்றங்கரைப் பீன்னையார்
- 5. ஒருநாள் கழிந்தது

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Educational and Research Institute
University

Amilian Lange

(Decl. u/s.3 of UGC Act, 1956) Periyar E.V.R. Nigh Road

JOINE REGISTRAN

Dr. M.G.R.

Brown Raisegi 90499166

Madurayoyal, Chennal -600 895

 பெயர், விலை, இடை, உரிச்செயுகளின் பொது இலக்கணம், வலிமிகும் இடங்கள், வலியிகம் இடங்கள்.

⊘(20)(5) = 5

 தமிழ்க் கவிதையின் தேரந்தமும் வளர்ச்சியும் (மரபுக்கவிதை, புதுக்கவிதை)

தமிழ்ச்சிறுகதையின் தோற்றமும் வளிச்சியும் மரபுத் தொடர்கள், பொருந்தியசொல் தருதல் கலைச் சொற்கள், நேர்காணுல்

Vice Chancellor St COF N

Or. M.G. இதன்னைப் பல்களைக்கழக வெளியிடு. — 2013

FOUCATIONAL AND PLOE ADDITION (A) நிலக்கணம்.

தமிழ்த்துறைத் தலைவர் டாக்டர் எம்.ஜி.ஆர்.

கல்லி மற்றும் ஆராய்ச்சி நிறுஷனம்

HBHI17001		LTPC
	HINDI - I	3003

Prose, Administrative Hindi and Grammer.

UNIT – I

- 1. Sabhyatakaarahasya lesson and annotations, Questions & answers.
- 2. Administrative terms (Prayojanmulak Hindi)

UNIT - II

- 1. Mitratha ka rahasya Lesson and annotations questions and answers.
- 2. Patra lekham, definitions, correspondence in hindi.

UNIT – III

- 1. Paramanuoorjaevam and kadhyasanrakshan (lesson) annotations and answers,
- 2. Technical terms and words, leter writing

UNIT – IV

- 1. Yuvavon se (lesson), annotations, essay and questions and answers
- 2. Types of official correspondence, technical terms
- 3. Grammer (Change of voice, correcting the sentences)

UNIT - V

- 1. Yogyata aur Vyavasay ka chunav (Lesson) essay, questions and answers
- 2. Letter writing
- 3. Grammer& technical terms

References:

- 1. Dr.SyedRahmatullah& Poornima Prakashan, Hindi gadhyamaala
- 2. Dr.SyedRahmatullah& Poornima Prakashan, Prayojammulak Hindi
- 3. Dakshin Bharat Hindi Prachara Sabha, T.Nagar, Saral Hindi Vyakaran-2.

		LTPC
HBFR17001	FRENCH-I	3 0 0 3

UNIT - I

Decouvrir la langue française

- Se presenter, dire si on comprend, presenter, une personne, nommer, les choses, savoir Vivre, comprendre la grammaire

UNIT - II

- Donner des informations sur unepersonne, demander, exprimerses preferences, parler de son travail, parler de ses activities, parler de son pays, de saville

UNIT - III

- Dire la date, dire I' heure, donner des informations sur un employ du temps, proposer – accepter-refuser, interroger-repondre, faire un prpgramme d'activities

UNIT-IV

- S' orienter, Situer, Se loger, Exprimer la possession, Connaître les rythmes de vie, Fixer des regles

UNIT - V

- Dire cequ' on fait, S" informer sur un employ du temps passé, Expliquer, Exprimer la doute ou la certitude, Decouvrir les relations entre les mots, Savoir s' informer.

Recommended book:

Campus 1 – method de française by Jacky Girardet, Jacques Pecheur.

HBEN17001		LTPC
	ENGLISH PAPER-I	3003

Common to All UG Courses

(i.e. B.B.A., B.C.A, (General), B.C.A., (Animation & Multimedia), B.Com. (General), B.Com. (A& F), B.Com. (C.S), B.Sc. (Comp. Sci.), B.Sc. (I.Sc& Cyber Forensics), B.Sc.Comp., (Science & Networking), B.Sc. (Electronics), B.Sc. (Media & vis.com.), B.Sc. (Bio.Tech). B.Sc. (Maths), B.Sc. (Physics)., B.S.c., (Chemistry) etc.,

Proposed for implementation from the Academic Year 2017-2017

Code	HBE	N15001
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UNIT- I

Prose: Literary Melodies (Orient Black Swan)

UNIT-II

Poetry: Literary Melodies (Orient Black Swan)

UNIT-III

Short Stories: Literary Melodies (Orient Black Swan)

UNIT-IV

One Act Plays: Literary Melodies (Orient Black Swan)

UNIT-V

Functional English

Total: 45 Periods

SEMESTER I

From the Academic Year 2017-2018

COURSE OBJECTIVES:

- 1. To prepare students for attaining a comprehensive knowledge of the communication skills
- 2. To make them understand the nuances of the language and use its vocabulary in appropriate contexts
- 3. To develop in students a knowledge of the various techniques in language use
- 4. To develop in them analytical and interpretative skills
- 5. To train learners in organized academic and business writing

UNIT - I

PROSE- For Detailed Study

1.	On Running After One's Hat	G.K. Chesterton
2.	The Unexpected	Robert Lynd
3.	How to be a Doctor	Stephen Leacock

UNIT-II

POETRY-For Detailed Study

1.	Ulysses	Lord Tennyson
2.	If	Rudyard Kipling
3.	Leave this Chanting and Singing	Rabindranath Tagore

UNIT- III SHORT STORY

1.	A Retrieved Reformation	O'Henry
2.	Engine Trouble	R.K.Narayan

UNIT-IV

GLIMPSES FROM GREAT MINDS

	1.	I LIVED WITH WORDS	R.L.Stevensor
--	----	--------------------	---------------

2. My Vision for India Dr. A.P.J.Abdul Kalam

UNIT- V

FUNCTIONAL ENGLISH

Enhancing LSRW Skills through Tasks

Note: Each Lesson to be followed by text-based Vocabulary, Grammar and Usage Exercises.

Synonyms, Antonyms- Affixes (Prefixes& Suffixes) – Noun – Adjectives, Verbs, Tense, Adverb, Preposition, 'if' clause, Articles, discourse marker, Reported and Direct speech-Voice, Degrees of comparison, Interrogatives Comprehension, Precis writing.

COURSE LEANING OUTCOME:

Students completing the General English course

- 1. Will be able to attain comprehensive knowledge of the four skills of communication viz. LSRW
- 2. Will be able to understand the nuances of English Language as use its vocabulary in appropriate contexts.
- 3. Will have acquired the knowledge of the various techniques in language usage
- 4. Will have acquired proficiency in analytical and interpretative skills
- 5. Will be trained in organized and academic and business writing.

Text Prescribed: Pushkala R., Padmasani Kannan, ChandrasenaRajeswaran, Anuradha V Literary landscapes, Orient Black Swan, 2017

Text Books, Reference Books and Web Resources

- Pushkala.R, P.A.Sarada, El Dorado: A textbook of Communication Skills, Orient Blackswan, 2014
- 2. PadmasaniKannan.S., Pushkala.R: Functional English
- 3. Hancock, Mark, English Pronunciation in Use, Cambridge University Press, 2013
- 4. McCarthy, Michael et.al,, English Vocabulary in Use, Advanced, Cambridge University Press, 2011
- 5. Wren and Martin: Grammar and Composition, Chand & Co, 2006.
- 6. Part I & Part II from Spring Board by Orient Black Swan Pvt. Ltd.
- 7. http://learnenglish.britishcouncil.org
- 8. www.englishpage.com
- 9. www.writingcentre.uottawa.ca/hypergrammar/preposit.html
- 10. www.better-english.com/grammar/preposition.html
- 11. http://www.e-grammar.org/infinitive-gerund//
- 12. www.idiomsite.com/

HBBA17001		LTPC
HBBA1/001	PRINCIPLES OF MANAGEMENT	3 0 0 4

To increasing organizational effectiveness, To achieve optimum utilization of various resources.

To have co-ordination between various department in the organization.

UNIT-I

Management: Importance – Definition – Nature and Scope of Management Process – Role and Functions of a Manager – Levels of Management – Development of Scientific Management and other Schools of thought and approaches.

UNIT-II

Planning: Nature – Importance – Forms – Types – Steps in Planning – Objectives – Policies – Procedures and Methods – Natures and Types of Policies – Decision –making – Process of Decision – making – Types of Decision.

UNIT-III

Organisation: Types of Organisations – Organisation Structure – Span of Control and Committees – Departmentalisation – Informal Organisation.

UNIT-IV

Authority – Delegation – Decentralisation – Difference between Authority and Power – Responsibility – Recruitment – Sources, Selection, Training – Direction – Nature and Purpose.

UNIT-V

Co-ordination – Need, Type and Techniques and requisites for excellent Co-ordination – Controlling – Meaning and Importance – Control Process.

Reference Books

- 1. C.B.Gupta, Management Theory & Practice -Sultan Chand & Sons New Delhi.
- 2. L.M.Prasad, Principles & Practice of Management Sultan Chand & Sons New Delhi.
- 3. P.C. Tripathi & P.N Reddy, Principles of Managements Tata Mc. Graw Hill New Delhi.
- 4. Weihrich and Koontz, Management A Global Perspective.
- 5. N.Premavathy, Principles of Management Sri Vishnu Publication Chennai.
- 6. J.Jayasankar, Business Management Margham Publication Chennai.

HBBA17002		LTPC
ПВВА17002	FINANCIAL ACCOUNTING	3 10 4

The objective of this course is to acquaint the students regarding various accounting concepts and its applications in Managerial decision making.

UNIT-I

Meaning and scope of Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting – Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance – Preparation of Cash Book.

UNIT-II

Preparation of Final Accounts of a Sole Trading Concern – Adjustments Receipts and Payments Account, Income & Expenditure Account and Balance Sheet of Non Trading Organizations

UNIT-III

Average Due date – Account Current- Classification of errors – Rectification of errors – Preparation of Suspense Account. Bank Reconciliation Statement

UNIT-IV

Depreciation – Meaning, Causes, Types – Straight Line Method – Written Down Value Method, Insurance Policy Method, Sinking Fund Method & Annuity Method. Insurance claims – Average Clause (Loss of stock & Loss of Profit)

UNIT-V

Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double Entry System – Statement of Affairs Method – Conversion Method

Reference Books:

- 1. R.L.Gupta&V.K.Gupta, Advanced Accounting Sultan Chand & Sons New Delhi.
- 2. Jain & Narang, Financial Accounting Kalyani Publishers New Delhi.
- 3. T.S. Reddy &A.Murthy, Financial Accounting Margham Publications Chennai.
- 4. Shukla & Grewal, Advanced Accounting S Chand New Delhi.
- 5. P.C. Tulsian Financial Accounting
- 6. S.Parthasarathy and A.Jaffarulla, Financial Accounting Kalyani Publishers New Delhi.

HBBA17A01		LTPC
HBBA1/A01	BUSINESS ECONOMICS I	3 1 0 4

This course is intended to provide a basic foundation on the principles of managerial economics and to demonstrate the application of economic theory to business decisions.

UNIT - I

Introduction to Economics -Nature and scope of managerial economics – definition of economics - important concepts of economics - relationship between micro, macro and managerial economics - nature and scope - objectives of the firm.

UNIT - II

Demand analysis - Theory of consumer behaviour - Marginal utility analysis - indifference curve analysis. Meaning of demand - Law of demand - Types of demand - Determinants of demand - elasticity of demand - Demand forecasting.

UNIT - III

Production and cost analysis - Production - Factors of production - Production function - Concept - Law of variable proportion - Law of return to scale and economies of scale - cost analysis - Consumer Behaviour: Law of Diminishing Marginal utility

UNIT - IV

Wealth, Welfare and Scarcity Views on Economics - Positive and Normative Economics - Definition – Scope and Importance of Business Economics, Concepts: Production Possibility frontiers – Opportunity Cost – Accounting Profit and Economic Profit – Incremental and Marginal Concepts – Time and Discounting Principles – Concept of Efficiency

UNIT-V

Demand and Supply Functions:

Meaning of Demand – Determinants and Distinctions of demand – Law of Demand – Elasticity of Demand – Demand Forecasting – Supply concept and Equilibrium

- 1. Joel Dean Managerial Economics.
- 2. Gupta G.S. Managerial Economics.

II SEMESTER

FORMING. 1/ EP 1/2 1 - 70/8 Fevre bis/0001299 டாக்டர். ஏம்.ஜி.ஆர். சல்கி மழ்றும் ஆராசிர்சி நிறமானம் பல்கலைக்கழன் அடையாளம்பட்டு, சென்னை — 600 095. தமிழ்த்துறை இரண்டாம் பருவம் – தமிழ்த்தாள்-11 பாடப்பருகிகள் ക്കാത്ര-I சிற்றிவக்கிய வரலாறா 2. கிரித்தவ இலக்கிய வரலாறு 3. இசுலாமிய இலக்கிய வரலாற அலகு~11 4. நம்திக் கலம்பகம் ். முத்தெள்ளவரிரம் 6. கமிழ்விடு முகு *அ*லகு-111 7. திருக்குற்றாலக் குறவஞ்சி 8. முக்கூடற்பள்ளு இயேசுரோன் பிர்வைத்தமிற் Prof. Or. SCOMAKABAN JOINT REGISTRAR Dr. M.G.R. *2*Υ8λφ−1V Educational and Research Institut University 10. ត្រទាទាសនល័យ (Decl. u/s.3 of UGC Act. 1956) Periya: E.V.B. 1990 R030 កំពូវប៉ុន្តេចប្រជុំ Madwayoyel, Onennei-600 02" அலகு~ V <u>உம்மைத்தெயை,</u> வினைத்தொகை, மெர்நீப்பமிற்கி <u>പത്തുക്കിള്</u>തക, இருபெயலோட்டும் அன்மொழ்த்தொகை, രണ്ട്യവത്താട് പ്രെതക, உளங்கத்தொகை, பண்புத்திராகை. Ranio, மௌருவ் coolerno, குறித்த அக்கவர்கைப்படுக்குதல், ஒருமை, பன்மை மார்கம், பிறமொழிர் கொடுகளை நீக்குதல். பார்வை நால்கள் : റെഞ്ഞത് പ്രഖ്യത്താക്കുടെ പെണ്ഡ്ഗ്ര-2013 2. பொது இலக்கணம் டாக்டர் எம்.ஜி.ஆர்.

கல்வி யற்றும் ஆராய்ச்சி நிறுவனம் மல்கள்ளக்காகம்

		LTPC
HBHI17002	HINDI - II	3003

Hindi – Semester II – Paper – II (Poetry, Hindi Computing, Alankar)

UNIT – I

- poetry Virpooja, Kaidi aur Kokila kaviParichay, Annotation, Summary Makhanlal Chaturvedi
- 2. Poetry kabirdass–Sakhi Kantash 01 10 (Doha)
- 3. Alankar Aupras and Upama only.

UNIT - II

- 1. Poetry Aansu, Shradha ka saundarya Annotation, Kavi Parichay, Summary
- 2. Poetry Surdas Two Padhya

UNIT - III

- 1. Poetry Subramaniya Bharathi Nachenge Hum Annotation, Kavi Parichay, Summary
- 2. KaamKaji Hindi Concept of Offical language and Hindi computing theory.

UNIT - IV

- 1. Poetry Galv Chunin da ser- Annotation, Summary, Kavi Parichay
- 2. Computer Internet in Hindi Latest tools and Packages

UNIT - V

- 1. Kavi parichay, jaishankar Prasad, Subramaniya Bharathi and Mirzagalib, Mekhanlalchaturvedi
- 2. SleshaAlankar

		LTPC
HBFR17002	FRENCH-II	3003

UNIT – I

Cultiverses relations

- Recevoir, Communiquer, parler des personnes, Donner des informations, ecrire, etre a I aise avec les autres

UNIT - II

- Parler du passé, raconteur les moments d'une vie, parler de la famille, preciser le moment de la duree, parler des habitudes et des changements, connaitrequelquesreperes de l'histoire.

UNIT – III

Entreprendre

- Parlerd'une enterprise, Exprimer un besoin, Parlerdu future, Presenter les etapes d' une realization, Rapporter des paroles, Faire un project de realization.

UNIT - IV

- Comparer des qualities, Comparer des quantities et des actions, Exprimer la resemblance ou la difference, faire des suppositions, Comparer des lieus, Parler de la television.

UNIT - V

Faire face aux problems

- Poser un probleme, Caracteriserune action, Parler de la santé, Interdire-Autoriser, Connaître la vie politique

Recommended book : Campus 1 – methode de française by Jacky Girardet, Jacques Pecheur

HBEN17002		LTPC
HBEN1/002	ENGLISH PAPER - II	3003

SEMESTER II PAPER II

Common to All UG Courses (H& S)

(i.e. B.B.A., B.C.A. (General), B.C.A. (Animation & Multimedia), B.Com. (General), B.Com. (A & F), B.Com. (C.S), B.Sc. (Comp. Sci.), B.Sc. (I.Sc.& Cyber Forensics), B.Sc.Comp., (Science & Networking), B.Sc. (Electronics), b.Sc. (Media & Vis.Com.), B.Sc. (Bio.Tech), B.Sc. (Maths), B.Sc. (Physics), B.Sc. (Chemistry) etc)

Proposed for implementation form the Academic Year 2017-2018

Code: HBEN14002

UNIT - I

Prose: Literary Melodies (Orient Black Swan)

UNIT - II

Poetry: Literary Melodies (Orient Black Swan)

UNIT – III

Short Stories: Literary Melodies (Orient Black Swan)

UNIT - IV

One Act Plays: Literary Melodies (Orient Black Swan)

UNIT – V

Functional English

SEMESTER II FROM THE ACADEMIC YEAR 2017-2018

COURSE OBJECTIVES:

- 1. To prepare students to attain a comprehensive knowledge of the communication skills
- 2. To make them understand the nuances of the English language and use the vocabulary in appropriate contexts
- 3. To develop in students a knowledge of the various techniques in language usage
- 4. To develop in them analytical and interpretative skills
- 5. To train learners in organized, academic and business writing

UNIT – I

PROSE – For Detailed Study

1.	Spoon Feeding	W.R.Inge
2.	Disaster Management	B.M. Hegde
3.	If You are Wrong Admit it	Dale Carnegie

UNIT – II

POETRY – For Detailed Study

1.	Psalm of Life	H.W. Longfellow
2.	Anthem for Doomed Youth	Wilfred Owen
3.	Street Cries	Sarojini Naidu

UNIT – III

SHORT STORY

1.	How much Land does a Man Need?	Leo Tolstoy
2.	Uncle Podger Hangs the Picture	Jerome K.Jerome

UNIT – IV

DRAMA

1.	Excerpts from The Merchant of Venice	William Snakespeare
2.	Monkey's Paw	W.W.Jacob

UNIT -V

FUNCTIONAL ENGLISH

Enhancing LSRW Skills through Tasks

Note: Each lesson to be followed by text-based Vocabulary, Grammar, and usage Exercises

Synonym and Antonym, Phrasal Verb- Idioms and Phrases, Collocation. Gerund and infinitives, Auxiliaries: Primary and Modals, Use of 'as soon as', 'Ni soonerthan'. 'Hardly has-when'. 'Scarcely had-when', 'too...to', 'so that' –Subject-Verb Agreement.

Comprehension, note-making from an unknown passage, Expanding Hints into a meaningful paragraph, Essay writing.

COURSE LEARNING OUTCOME:

Students completing the general English course

- 1. Will attain advanced comprehensive knowledge of the four skills of communication viz. LSRW
- 2. Will understand the nuances of English language as use its vocabulary in appropriate contexts.
- 3. Will acquire the advanced knowledge of the various techniques in language usage
- 4. Will acquire advanced proficiency in analytical and interpretative skills
- 5. Will get trained in organized academic and business writing.

Text Prescribed: Pushkala R. Padmasani Kannan, ChandrasenaRajeswaran, Anuradha V Literary landscapes, Orient Black Swan, 2017

Text Books, Reference Books and Web Resources

- 1. Pushkala.R, P.A.Sarada, El Dorado: A textbook of Communication Skills, Orient Blackswan, 2014
- 2. PadmasaniKannan.S., Pushkala.R: Functional English
- 3. Hancock, Mark, English Pronunciation in Use, Cambridge University Press, 2013
- 4. McCarthy, Michael et.al,, English Vocabulary in Use, Advanced, Cambridge University Press, 2011
- 5. Wren and Martin: Grammar and Composition, Chand & Co, 2006.
- 6. Part I & Part II from Spring Board by Orient Black Swan Pvt. Ltd.
- 7. http://learnenglish.britishcouncil.org
- 8. www.englishpage.com
- 9. www.writingcentre.uottawa.ca/hypergrammar/preposit.html
- 10. www.better-english.com/grammar/preposition.html
- 11. http://www.e-grammar.org/infinitive-gerund//
- 12. www.idiomsite.com/

IIDD 4 17002		LT P C
HBBA17003	BUSINESS COMMUNICATION	3 1 04

1. To enable the students to know about the principles, objectives and importance of communication in trade.

UNIT - I

Definition – Methods – Types – Principles of Effective Communication – Business to Communication – Business Letter – Layout – Classification of Communication – Characteristics and guidelines of effective Business Communication.

UNIT-II

Kinds of Business Letter – Analysis of Business Letters – Basic Principles in drafting – Interview – Appointment – Promotion – Enquiries – Replies – Orders – Sales – Circular – Complaints.

UNIT - III

Bank Correspondence – Insurance Correspondent – Agency Correspondence – Correspondence with Shareholders, Directors.

UNIT-IV

Report Writing – Importance of Report – Characteristics of Report – Agenda, Minutes of Meeting – Memorandum – Office order Circular – Notes.

UNIT - V

Modern Communication: Fax – E-mail. Video Conferencing – Internet – Website and their use in Business.

- 1. Rajandra Paul S.K.S Korlahalli Essential of Business Communication.
- 2. Ramesh and Pattanchetti Business Communication.

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HBMA17A04	BUSINESS STATISTICS	3 1 0 4

UNIT - I

Introduction - Classification and tabulation of statistical data - Diagrammatic and graphical representation of data

UNIT - II

Measures of Central tendency - Mean, median and mode - Dispersion, Range, Quartile deviation, Mean Deviation, Standard Deviation - Measures of Skewness.

UNIT - III

Correlation - Karl Pearson's Coefficient of Correlation - Spearman's Rank Correlation - Regression Lines and Coefficients. Chisquare- Annova.

UNIT - IV

Time Series Analysis-Trend -Seasonal Variation.

UNIT - V

Introduction to OR- Linear Programming –Graphical and Algebraic Solution (maximization and minimization).

- 1. Statistical Methods S.P. Gupta
- 2. Introduction to Operations Research Dr. P.R. Vittal
- 3. Statistics Elhance
- 4. Operations Research Hira and Gupta, S. Chand.
- 5. Operations Research Handy and A. Taha

		LT P C
HBBA17A02	BUSINESS ECONOMICS II	3 1 0 4

UNIT-I

Production: Law of Variable Proportion – Laws of Returns to Scale – Producer's equilibrium – Economies of Scale - Cost Classification – Break Even Analysis

UNIT-II

Product Pricing: Price and Output Determination under Perfect Competition, Monopoly – Discriminating monopoly – Monopolistic Competition – Oligopoly – Pricing objectives and Methods

UNIT - III

Equimarginal Utility – Indifference Curve – Definition, Properties and equilibrium - Different cost concepts - Cost output relationships - Short run and long run - Revenue curves of firms - Supply analysis.

UNIT - IV

Pricing methods and strategies - Objectives - Factors - General consideration of pricing – methods of pricing – Dual pricing - Price discrimination. Full cost pricing - Target pricing - pricing of new products pricing by manufacturer - pricing by retailer - Market classification - Perfect competition - Monopoly - Monopolistic competition - Duopoly - Oligopoly.

UNIT - V

Profit and profit management - Accounting profit and economic profit - Measurement - Profit planning and forecasting. Capital budgeting - cost of capital - capital management and financial policy. Project profitability - methods of appraising profitability.

- 1. Peterson Managerial Economics.
- 2. Davies & Hughes Managerial Economics.
- 3. Hague, D.C. Managerial Economics.

III SEMESTER

		LTPC
HBMG17G01	ENTERPRENEURIAL DEVELOPMENT	3004

UNIT-I

Concept of Entrepreneurship

Entrepreneurship – Meaning – Types – Qualities of an Entrepreneur – Classification of Entrepreneur – Factors influencing Entrepreneurship – Functions of Entrepreneurships.

UNIT - II

Entrepreneurial Development Agencies

Commercial Banks – District industries Centre – National Small Industries Corporation – Small Industries Development Organisation – Small Industries Service Institute, All India Financial Institutions – IDBI – IFCI – ICICI – IRDBI.

UNIT - III

Project Management

Business idea generation techniques – Identification of Business opportunities – Feasibility study – Marketing, Finance, Technology and Legal Formalities – Preparation of project report – Tools of Appraisal.

UNIT - IV

Entrepreneurial Development Programmes

Entrepreneurial Development Programmes (EDP) – Role, relevance and achievements – Role of Government in organised EDPs – Critical Evaluation.

UNIT - V

Economic Development and Entrepreneurial Growth

Role of Entrepreneurs in Economic Growth – Strategic approaches in the changing Economic scenario for small scale Entrepreneurs – Networking. Niche play, Geographic Concentration. Franchising / Dealership – Development of Women Entrepreneurship.

- 1. Dr.V.Balu ENTREPRENEURIAL DEVELOPMENT
- 2. Dr. P.T. Vijayashree & Dr. M. Alagammai ENTREPRENEURIAL DEVELOPMENT

HBMG17001		LTPC
HDMG1/001	ENVIRONMENTAL STUDIES	3004

UNIT- I

ENVIRONMENT AND ECOSYSTEMS

Definition, scope and importance of environment – need for public awareness – concept, structure and function of an ecosystem – producers, consumers and decomposers – energy flow in the ecosystem, Biodiversity at National and local levels – India.

UNIT-II

ENVIRONMENTAL POLLUTION

Definition – causes, effects and control measures of: (a) Air pollution (b) Water pollution (c) Soil pollution (d) Marine pollution (e) Noise pollution (f) Nuclear hazards (g) E-Wastes and causes, effects and control measures

UNIT-III

NATURAL RESOURCES

Forest resources: Use and over-exploitation, deforestation. Water resources: Use and over-utilization of surface and ground water, floods, drought, conflicts over water, dam-benefits and problems. Food resources: World food problems, changes caused by agriculture and overgrazing, effects of modern agriculture, fertilizer-pesticide problems.

UNIT - IV

HUMAN POPULATION AND THE ENVIRONMENT

Population growth, variation among nations – population explosion, environment and human health – human rights – value education – HIV /AIDS – women and child welfare – role of information technology in environment and human health.

UNIT - V

HUMAN POPULATION AND THE ENVIRONMENT

Population growth, variation among nations – population explosion, environment and human health – human rights – value education – HIV /AIDS – women and child welfare – role of information technology in environment and human health.

- 1. Gilbert M.Masters, 'Introduction to Environmental Engineering and Science', 2nd edition, Pearson Education (2004).
- 2. Benny Joseph, 'Environmental Science and Engineering', Tata McGrawhill, NewDelhi, (2006).

HBBA17004	BUSINESS LAW	LTPC
HDDA17004	DUSINESS LAW	4 0 0 4

The course is designed to provide an understanding of legal processes involved in management of an organization. The main focus is on understanding basic laws affecting the operation of a Business Enterprise

UNIT- I

Indian Contract Act – Formation – Terms of contract – Forms of contract – Offer and acceptance - consideration.

UNIT-II

Capacity – Flaw in consent, Void agreements – Illegal agreements.

UNIT-III

Performance – Tender – Quasi contract – Discharge – Remedies for breach of contract.

UNIT-IV

Sale of Goods Act – Sale and agreement to sell – Formation – Caveat emptor

UNIT -V

Conditions and warranty – Rights of unpaid seller.

- 1. Business Laws- N.D. Kapoor, Sultan Chand and Sons
- 2. Business Laws M.R. Sreenivasan, Margam Publications
- 3. Business Laws M.V. Dhandapani, Sultan Chand ad Sons
- 4. Mercantile Law S. BadreAlam and P. Saravanavel
- 5. Business Law R.S.N. Pillai S. Chand
- 6. Mercantile Law Gogna, S. Chand.
- 7. Business Law Gogna, S. Chand
- 8. Business Law KN. Ramaswamy
- 9. Business Law M.C. Shukla, S. Chand & Co.

IIDD 4 17005		LTPC
HBBA17005	MARKETING MANAGEMENT	4 0 0 4

This course is designed to promote understanding of concepts, philosophies, processes and techniques of managing marketing operation and to develop a feel of the market place

UNIT- I

Introduction to Marketing – Meaning – Definition and Functions of Marketing – Marketing Orientation – Role and Importance of Marketing – Classification of Markets

UNIT-II

Market Segmentation – Concept – Benefits – Basis and Levels. Introduction to Consumer Behaviour – Need for study – Consumer buying decision process – Buying motives.

UNIT-III

Marketing mix. Product – Meaning – Introduction to Stages of New Product Development – Types – Introduction to PLC – Product Mix – Price – Pricing Policies and Methods.

UNIT-IV

Channels of Distribution (Levels) – Channel Members – Promotion – Communication Mix – Basics of Advertising, Sales promotion and personal selling.

UNIT-V

Recent Trends in Marketing. A Basic understanding of E – Marketing, Consumerism, Market Research, MIS and Marketing Regulations.

- 1. Marketing Management by Rajan Saxena
- 2. Marketing by William J Stanton
- 3. Principles of Marketing by Philip Kotler
- 4. Marketing Management by Still and Cundiff
- 5. Marketing Management by Dr. K. Nirmala Prasad and Sherlaker

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HBMG17L01	SOFT SKILLS - I	1 0 2 2

Common to All UG Courses

(i.e. B.B.A., B.C.A, (General), B.C.A., (Animation & Multimedia), B.Com. (General), B.Com. (A& F), B.Com. (C.S), B.Sc. (Comp. Sci.), B.Sc. (I.Sc& Cyber Forensics), B.Sc.Comp., (Science & Networking), B.Sc. (Electronics), B.Sc. (Media & vis.com.), B.Sc. (Bio.Tech). B.Sc. (Maths), B.Sc. (Physics)., B.Sc., (Chemistry) etc.,

COURSE OBJECTIVES:

- 1. to diagnose the strength and weakness of the student in Functional English.
- 2. to develop the functional grammar.
- 3. to prepare them to use Functional English through LSRW
- 4. to make them learn through practice and activity
- 5. to use English Language as a life skill

Periods

Diagnostic Test – Articles, Forms of 'be' verbs, Tense, Preposition, Gerunds & Infinitives, Reported Speech, Active & Passive Voice, Letter Writing.

UNIT - I

Job and career- three types –Govt., Pvt and public sector – Bank, govt.offices, navy, defense, govt.institutions-IT and, BPo and corporate-semi govt like ISRO etc-requirements-advt - - skills needed (download the details)

Delivery

Audio and video cassettes

UNIT - II

Technical skill – Communication skill especially in English-strengthening communicative English-Listening, Reading, speaking and writing-Listening – Sounds of vowels and consonants and writing them – functional English – differences between functional and theoretical English

UNIT - III

Listening and writing

Activity base exercise on articles, modals, prepositions and infinitives. The above topics are choosen as we don't find equivalent 'in L1.

UNIT - IV

Reading and writing

Vocabulary-synonm, antonym, collocations, confused words, homonym, odd man out, words with correct spelling, avoid redundancy – Inferential comprehension (based on BEC and Blog on Soft Skills By me) – browsing, skimming and scanning note-making

UNIT - V

Speaking

Introducing yourself (giving questions) – collecting information in pairs and presenting it for 2 minutes – story telling through picture – interpretation of psychometric pictures through question and answer – PPT preparation and presentation – developing the story in pairs as game.

Total:

Text Book, Reference Books and Web Resources:

- 1. Soft Skill for Everyone − Jeff Butterfield, Part − 1; unit-D & E
- 2. EFA (English For All) Dr.Padmasanni Kannan, Libin Roy Thomas
- 3. English for Competitive Exam R.P. Bhatnagar, Rajul Bhargava
- 4. Soft Skill Blog
- 5. Jobsearch.about.com
- 6. www.exsearch.in/interview.html

COURSE LEARNING OUTCOME:

Students completing the course Soft Skill- I will be able to

- 1. Know their weakness in the use of English Language.
- 2. Understand the functionality of the language in simple context.
- 3. Improve their communication skill through LSRW.
- 4. Improve the functional grammar through practice and activity.
- 5. Understand the necessity of English Language.

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HBBA17A03	MANAGEMENT ACCOUNTING I	3 1 04

UNIT I

Meaning and Scope of Cost Accounting – Analysis, Concept and Classification of Cost – Elements and Methods of Cost –Relationship of Cost Accounting and Financial Accounting – Preparation of Cost Sheet, Tender/Quotation –.

UNIT II

Materials – Purchase Procedure –EOQ – Stores Procedure –Levels of stock -Receipt and Issue of Materials — Stores Ledger – FIFO, LIFO, Simple Average and Weighted Average- Inventory Control – Perpetual Inventory and ABC.

UNIT III

Labour – Time-Keeping and Time-Booking – Methods of Remuneration and Incentive Schemes – Overtime and Idle time – Labour Turnover – Causes, Types and Measurement.

UNIT IV

Overheads – Collection, Classification, Allocation, Apportionment and Absorption – Recovery Rates – Over and Under Absorption - Machine Hour Rate Methods of Costing – Job Costing – Contract Costing.

UNIT V

Operating Costing – Process Costing: Normal Loss, Abnormal Loss and Abnormal Gains (excluding Equivalent Production and Inter process).

- 1. Cost Accounting Principles and Practice S.P. JAIN AND K.L. NARANG, Kalyani Publishers
- 2. Cost Accounting S.P.IYENGAR, Sultan Chand & Sons.
- 3. Cost Accounting R.S.N. PILLAI AND V. BAGHAVAGHI, S.Chand& Company Ltd.
- 4. Cost Accounting S.N. MAHESHWARI, Sultan Chand & Sons.
- 5. Principles and Practice of Cost Accounting N.K. PRASAD, Book Syndicate Pvt.Ltd.
- 6. Cost Accounting BHABOTOSH BANERJEE, The World Press Private Ltd.

IV SEMESTER

		LTPC
HBBA17006	COMPANY LAW	4004

UNIT-I

Company-Definitions-Features-kinds-Private Ltd Company Vs Public Company.

UNIT-II

Formation of companies-Promotion Stage – Commencement Stage – Memorandum of Association - Clauses - - Articles of Association-contents – Prospectus - Contents.

UNIT-III

Shares-kinds-Equity shares-Preference shares-premium and Discount-Allotment-Minimum subscription-Forfeiture of shares-Debentures-Types

UNIT-IV

Secretary – Definition – Types – Company Secretary – Legal Position – Qualification – Appointments – Rights – Duties & Liabilities – Termination .

UNIT-V

Meetings – Types – Statutory, Annual General Meeting - Notice-Agenda-Quorum, Resolution – Types – Duties.

- 1. Company Law and Secretarial Practice –N.D. KAPOOR, S.Chand& Co.
- 2. Company Law and Secretarial Practice TANDON.
- 3. Company Law and Secretarial Practice P.K. GHOSH, S.Chand& Sons.

		LTPC
HBBA17007	PRODUCTION MANAGEMENT	4004

UNIT - I

Production system - Introduction - Production - Productivity - Production management - Objectives - Functions - Scope - Relationship with other functional areas.

UNIT - II

Production planning and control - Routing and scheduling - Dispatching - Maintenance management - Types of maintenance - Breakdown - Preventive - Routine - Maintenance scheduling.

UNIT - III

Plant location - Introduction need for selecting a suitable location - Plant location problems - Advantages of urban, semi-urban and rural locations - Systems view of locations - Factors influencing plant location. Plant layout - Plant layout problems - Objectives - Principles of plant layout - Factors influencing layout - Types of layout.

UNIT - IV

Work and method study - Importance of work study - Work study procedures - Time study - Human considerations in work study - Introduction to method study - Objectives of method study - Steps involved in method study. Work measurement - Objectives of work measurement - Techniques of work measurement - Computation of standard time - Allowance - Comparison of various techniques.

UNIT - V

Quality control - Types of inspection - Centralized and decentralized - P Chart - X - Chart - Construction - Control - TQM

- 1. Harding H.A. Production Management
- 2. Buffa Production Management
- 3. S.N. Cheri Production and Operations Management
- 4. Adam & Ebert Production and Operations Management
- 5. Muhdhan Production and Operations Management

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HBBA17008	BUSINESS TAXATION	4 0 0 4

UNIT – I

Objectives of Taxation – Canons of Taxation – Tax system in India – Direct and Indirect Taxes – Meaning and Types.

UNIT - II

Central Excise Duty – Classification – Levy and Collection of Excise duty – Clearance of excisable goods- Exemption from excise duty – Excise and Small Scale Industries – Excise and Exports – Demand, Refund, Rebate of Central Excise duty – Offences and Penalties – Settlement – Appellate provisions.

UNIT - III

The Customs duty – Levy and Collection of customs duty – Organisation of the customs department – Officers of the customs – Powers – Appellate machinery – Infringement of the law – offences and penalties – Exemption from duty – customs duty drawback – duties free zones.

UNIT - IV

Central Sales Tax Act – Levy and Collection of CST -Important Definitions - Sales Purchase in the course of export or import- Liability of Tax – Registration of dealers – Goods of Special Importance – Offences and penalties.

UNIT-V

Value added tax – objectives – Levy of GST – Arguments in favour of GST – Difficulties in administering GST – Set off / Input Tax credit – Carrying over of Tax credit – Registration – TIN – Returns – Assessment of GST Liability – Declaration form – Service Tax – Tax on different services – Rate of Service Tax.

- 1. Central Excise Act.
- 2. Customs Act
- 3. Central Sales Act
- 4. Practical Approach to Income Tax Ahuja Girish and Gupta Ravi
- 5. Students Guide to Income Tax by Dr. Vinod K. Singhania and Monica Singhania.
- 6. Indirect Taxes Datty
- 7. Business Taxation T.S. Reddy & Dr. Y. Hariprasad Reddy

		LTPC
HBBA17009	AUDITING	4004

UNIT-I

Auditing: Meaning, Objectives, Frauds, Errors, Accounting & Auditing, Types of Audit. Internal control, Internal Check & Internal Audit, Evaluation of Internal control system, Internal control system regarding purchases, sales, Salaries and wages.

UNIT- II

Audit procedure: Planning & procedure of audits, Audit Programme, Audit working papers and evidences, Routine checking & Test checking vouching: Meaning, importance, vouching of cash and trading transactions.

UNIT - III

Verification & valuation of assets & Liabilities Auditor's Report: Clean & qualified report.

UNIT - IV

Audit of limited companies Company Auditor: Appointment, Powers, duties & Liabilities Audit of Computerized Accounts

UNIT-V

Special points in the audit of banking companies, General Insurance Companies, educational institutions & clubs Investigation: Meaning, Objective, Procedure, various kind of Investigation.

- 1. Gupta, Kamal: Contemporary Auditing, Tata McGraw Hill, N. Delhi Spicer & Pegler: practical Auditing, W.W. Bigg., Indian Edition by S.V. Gratalia, Allied publishers
- 2. Tandon, B.N.: Principles of Auditing, S. Chand & Co., New Delhi
- 3. Pagare, Dinkar: Principles of Auditing. S. Chand & Co., New Delhi
- 4. Pagare, Dinker: Principles & Practice of Auditing, Sultan Chand, New Delhi
- 5. Sharma, T.R.: Auditing Principles & Problems, Sahitya Bhawan, Agra Jain, Khandelwal & Pareek: Auditing, Ramesh Book Depot, Jaipur

		LTPC
HBBA17A04	MANAGEMENT ACCOUNTING II	3 1 0 4

UNIT I

Management Accounting – Definition – Nature – Scope – Objectives – Merits and Limitations – Financial Statement Analysis – Comparative Statements – Common Size Statements – Trend Percentages – Ratio Analysis.

UNIT II

Fund Flow Statement – Uses of Fund Flow Analysis – Construction of Fund Flow Statement. Cash Flow Analysis – Distinction of Cash from Funds – Construction of Cash Flow Statement.

UNIT III

Marginal Costing – Distinction between Absorption Costing and Marginal Costing – Cost Volume Profit (CVP) Analysis – Break Even Analysis- Margin of Safety.

UNIT IV

Standard Costing - Variance Costing

UNIT V

Budget and Budgetary Control –Sales, Production, Production Cost, Raw material Cost, Cash, Master Budgets and Flexible Budgets.

- 1. Management Accounting S.N. MAHESWARI, Sultan Chand & Sons.
- 2. Management Accounting -R.S.N. PILLAI & BHAGAVATHI, Sultan Chand & Sons.
- 3. Management Accounting Principles and Practice R.K. SHARMA & JHOSHI K. GUPTA.
- 4. Principles Of Management Accounting MANMOHAN & S.N. GOYAL, Sahitya Bhavan, Agra.
- 5. Management Accounting Tools and Techniques N.VINAYAKAM, I.B. SINHA, Himalaya Publishing House.
- 6. Management Accounting S.K.R.PAUL, New Central Book Agency, Calcutta

		LTPC
HBMG17L02	SOFT SKILLS - II	1022

Common to All UG Courses

(i.e. B.B.A., B.C.A, (General), B.C.A., (Animation & Multimedia), B.Com. (General), B.Com. (A& F), B.Com. (C.S), B.Sc. (Comp. Sci.), B.Sc. (I.Sc& Cyber Forensics), B.Sc.Comp., (Science & Networking), B.Sc. (Electronics), B.Sc. (Media & vis.com.), B.Sc. (Bio.Tech). B.Sc. (Maths), B.Sc. (Physics)., B.Sc., (Chemistry) etc.,

COURSE OBJECTIVES:

- 1. to strengthen the students with the needed vocabulary
- 2. to infer information from the given passage through reasoning
- 3. to train them in attending Group Discussion
- 4. to face the Technical and HR interview of the corporate
- 5. to raise communication proficiency to global standards.

HBMG14L02

UNIT - I

Preparation of resume-functional resume with objective according to different advts-how to have interview file – how to send it by email-concept of writing email-practise through BEC method (question and answer)

UNIT - II

Writing secretarial letters like intra-mail and inter-mail, agenda, memo and business reports-introducing GD through video-conduct of GD on a topic and also case studies

UNIT - III

Body language-grooming-Interview skill-Dos and Donts-mock interview-exchange of interviewer practical session.

UNIT - IV

Number system – H.C.F & L.C.M – Problem on ages – Percentage – Profit & Loss – Ratio & Proportion – Partnership.

UNIT - V

Time & Work – Time & Distance – Clocks – Permutations & Combinations – Heights & Distances – Odd man out and Series.

Text Book, Reference Books and Web Resources:

- 1. Soft Skill for Everyone-Jeff Butterfield, Part-1; Unit-D & E
- 2. EFA (English For All) Dr. Padmasanni Kannan, Libin Roy Thomas
- 3. English for Competitive Exam- R.P. Bhatnagar, Rajul Bhargava
- 4. Placement Interview S.Anandamurugan, Chapter- 2 & 3
- 5. Alex K, Soft Skills; S. Chand & Company Pvt Ltd, 2009
- 6. Rizvi Ashraf M, Effective Technical Communication; Tata McGraw Hill; 2005
- 7. Thorpe, Edgar, Course in Mental Ability and Quantitative Aptitude; Tata McGraw Hill, 2003.
- 8. Agarwal, R.S, A Modern Approach to verbal and Non verbal Reasoning, S.Chand& Co; 2004
- 9. R.S.Agarwal, Quantitative Aptitude for Competitive Examinations, S.Chand& Co., (2017)
- 10. Jobsearch.about.com
- 11. www.exsearch.in/interview.html

COURSE LEARNING OUTCOME:

Students completing the course Soft Skill- II will

- 1. be strengthened in the vocabulary
- 2. improve their reasoning and finding a logical sequence in the passage given
- 3. be prepared to face Group Discussion
- 4. know the nuances of the interview of the corporate
- 5. raise communication proficiency to global standards.

V SEMESTER

		LTPC
HBBA17010	E-COMMERCE	4004

UNIT-I

Introduction to E-Commerce, Definition, Element of E-Commerce Industry frame work, Types Internet Service Provider, Internet V/s Intranet, Hard Aspect of E-Commerce, Challenges in implementing, E-Commerce, The future of E-Commerce growth.

UNIT - II

WWW Concept, E-mail, facilities on Internet, Classification of Network, Internet Protocol, Mail Software, Netscape, Outlook Express Internet Surfing, Browser & Search Enginr, FTP, Telnet,.

UNIT - III

Electronic payment System – Digital currencies, Smart-Card, Credit-Card, Security Consideration & Supply chain Management, Electronic Transaction, Security Mechanism & Method, Ecommerce, & Banking Industry.

UNIT-IV

ECRM – Electronic Customer Relationship Management, Definition, Application, ECRM Component, Advantages, ECRM as tool to modern business, E-Com & Retailing, Changing retail Industry.

UNIT-V

The IT Act 2000 – Definitions, Authentication of Electronic records, Electronic Governance legal recognition of Electronic, record, digital Signature, Cyber law, Cyber Regulation Appellate Tribunal Offences & Penalties.

- 1. E-Commerce. A Manager's Guide to E-business, Parrey Diwan, Sunil Sharma, E-Business Models.
- 2. MP Jaiswal, V Ganesh Kumar, Excel books ISBN: 81-7446-281-3.
- 3. Fundamentals of INFO Tech. Deepak Bharihoke, Excel Book 81-7446-481-6

		LTPC
HBBA17011	STRATEGIC MANAGEMENT	4004

An overview of strategic Management: Defining Strategy, levels at which strategy operates: Approaches to strategic decision making: strategic intent, vision, Mission, Business definition, objectives and goals, Environmental analysis and Diagnosis: concept of environment and its components; Environment scanning and appraisal, Organization appraisal, Strategic advantage analysis and diagnosis.

UNIT - II

Corporate-level strategies: Grand, Stability,. Expansion, Retrenchment, combination strategies, Corporate Restructuring. Business-level/strategies: Generic and tactics for business strategies.

UNIT - III

Strategic Analysis and choice: Process of strategic choice, corporate and business level strategic analysis, Subjective factors in strategic choice, contingency strategies and strategic plan.

UNIT-IV

Activating Strategies: Interrelationship between formulation and implementation. Aspects of strategy Implementation, Project and Procedural Implementation. Resource allocation, Structural and Behavioural Implementation.

UNIT-V

Functional and Operational Implementation: Financial, Marketing, operations/production, Personnel plans and policies, information, Integration of functional plans and policies, Strategic evaluation and control: Techniques of strategic evaluation and control.

- 1. AzharKaxmi: Business Policy and Strategic Management, Tata McGraw Hill New Delhi
- 2. Jain, P.C. L: Strategic Management (Hindi)
- 3. Bhattacharry, S.K. And N. Venkataramin: Managing Business Enterprises: Strategies, Structure and Systems, Vikas Publishing House, New Delhi.

HBBA17012	FINANCIAL MANAGEMENT	LTPC 3104

Meaning, objectives and Importance of Finance - Sources of finance - Functions of - Role of financial manager in Financial Management.

UNIT- II

Capital structures planning - Factors affecting capital structures - Determining Debt and equity proportion - Theories of capital structures - Leverage concept.

UNIT-III

Cost of capital – Cost of equity – cost of preference capital – Cost of debt – Cost of retained earnings – weighted Average (or) composite cost of capital (WACC)

UNIT-IV

Dividend policies – Factors affecting dividend payment - Company Law provision on dividend payment – Various Dividend Models (Walter's Gordon's – M.M. Hypothesis)

UNIT-V

Working capital – components of working capital – working capital operating cycle – Factors influencing working capital – Determining (or) Forecasting of working capital requirements.

REFERENCE BOOKS:

- 1. Financial Management I.M. Pandey
- 2. Financial Management Prasanna Chandra
- 3. Financial Management S.N. Maheswari
- 4. Financial Management Y. Khan and Jain

.

		LTPC
HBBA17013	RESEARCH METHODOLOGY	4004

Research – Meaning and purpose – types of research – Pure and applied, survey, case study, experimental, exploratory – Research Design – Steps in selection and formulation of research problem – review of literature.

UNIT-II

Formulation of Hypothesis – Types – Testing –Sampling - Sampling techniques – Sampling error and sample size.

UNIT-III

Methods of data collection – Primary and secondary data – observation – interview – Questionnaire – Construction of tools for data collection – testing validity – pilot study.

UNIT-IV

Processing and analysis of data – editing – coding – transcription – tabulation – outline of statistical analysis – descriptive statistics – elements of processing through computers – packages for analysis.

UNIT-V

Report writing – target audience – types of reports – contents of reports – styles and conventions in reporting – steps in drafting a report.

- 1. William C.E. mory, Business Research Methods, Richard D Irwin, NH.
- 2. Donald R Cooper, Business Research Methods 7th Ed., McGraw Hill, 2001.
- 3. Krishnaswami OR, Methodology of Research for Social Science, Himalaya Mumbai, 2001
- 4. Anderson J. et. al, Thesis and Assignment writing, Wiley Eastern

HBBA17L01	COMPUTER APPLICATION FOR BUSINESS (THEORY)	LTPC
		2002

Basic Computing Concepts: Introduction to Computers, Applications of Computer in Business, Basic computer Architecture: Systems Concept, CPU, Memory & storage Devices, Input & Output Technologies; Software: Types of Software with examples, Operating System: Functions, Types and classification

UNIT-II

Problem Solving, steps of problem solving, tools and techniques of problem solving, Data Processing and management – Basic of data processing: data and information, data processing activities, representation of data in computer memory(binary, octal and Hexadecimal system) ASCII and EBCDIC.

UNIT-III

MS-OFFICE

Word Processing: Word Basics, Creating a new document, Page-Setup, Editing Document (cut, copy, paste, paste special), hyperlink, header and footer, tables, graphics, mail merge, auto correct and auto format.

UNIT-IV

Excel: Spreadsheets and their uses in business, Excel basics, creating a new worksheet, rearranging worksheets, excel formatting techniques, using function protection, goal seeks scenarios, pivot table and chart.

UNIT-V

PowerPoint: Creating and inserting a new slide, creating a title slide, applying a design template, creating a hierarchy, slide sorter view, printing the slides.

Access: Creating tables, Querying, Forms, Reports.

- 1. P.K.Sinha, Fundamental of computers, BPB.
- 2. Ron Masfield ,Ms-Office, Tech Publication
- 3. V Rajaraman, Introduction to Information Technology, PHI ,2004
- 4. 'June Jamarich Parsons, Computer Concepts, Thomson Learning
- 5. Leon & Leon Introduction to computers, vikas publishing house
- 6. D N Kakkar, R Goyal, computer applications in management, new age.

HBBA17L01	COMPUTER APPLICATION FOR BUSINESS(LAB)	LTPC
		0 0 4 2

Word Processing: Word Basics, Creating a new document, Page-Setup, Editing Document (cut, copy, paste, paste special), hyperlink, header and footer, tables, graphics, mail merge, auto correct and auto format.

UNIT- II

Excel: Spreadsheets and their uses in business, Excel basics, creating a new worksheet, rearranging worksheets, excel formatting techniques, using function protection, goal seeks scenarios, pivot table and chart.

UNIT-III

PowerPoint: Creating and inserting a new slide, creating a title slide, applying a design template, creating a hierarchy, slide sorter view, printing the slides.

UNIT-IV

Access: Creating tables, Querying, Forms, Reports. Basic of Internet.

UNIT-V

Tally: Accounting Package (Contemporary Version):-Journal Entry, Ledger posting, Preparation of Trial Balance, Preparation of Balance Sheet & Profit & Loss Accounts..

- 1. P.K.Sinha, Fundamental of computers, BPB.
- 2. Ron Masfield ,Ms-Office, Tech Publication
- 3. V Rajaraman, Introduction to Information Technology, PHI ,2004

VI SEMESTER

HBBA17014		LTPC
	ORGANIZATION BEHAVIOUR	3 1 0 4

UNIT - I

Concept of organizational Behaviours –scope of organizational psychology – individual differences – intelligence tests – personality tests – nature, types and uses.

UNIT – II

Perception factors affecting. Perception – Motivation – theories (Maslow's, Herzbergs, MC Gregor,- X and Y theory) – financial and non financial motivation.

UNIT -III

Job satisfaction – meaning – factors – job simplification- job enlargement – job enrichment – job design – morale – employee – attitude – and behavior – and their significance to employee productivity quality of work life.

UNIT-IV

Concept of group Dynamics – concept and features of group – types of group behavior – formal and informal groups – group behavior – group norms Hawthorne experiment conflict – types of conflict-resolution of conflict.

UNIT -V

Leadership – types – theories (Trait, managerial) organization development – communication – communication network –counseling and guidance.

- 1. Keith Davis Human Behavior at work.
- 2. Ghos Industrial psychology
- 3. Thredjuthans Organizational Behaviors
- 4. I.M Prasad Organizational Behaviors
- 5. Flippo Organizational Behaviors

HBBA17015	HUMAN RESOURCES MANAGEMENT	L T P C 4 0 0 4

Human Resource Management ,Definition – Objectives – Functions - evolution and growth of HRM–qualities of a good HR manager – changing roles of a HR Manager – problems and challenges of a HR manager.

UNIT-II

Planning the Human resources ,Definitions of human resource planning – objectives – steps in human resources planning – dealing with surplus and deficient man power - job analysis – job description – job specification.

UNIT-III

Recruitment & Selection Recruitment and selection – objectives of recruitment – sources – internal and external recruitment – application blank – testing – interviews.

UNIT-IV

Training &Development ,Training and development – principles of training – assessment of training needs – on the job training methods – off the job training methods – evaluation of effectiveness of training programmes.

UNIT-V

Performance Appraisal ,Performance appraisal – process – methods of performance appraisal – appraisal counseling – Motivation process – theories of motivation – managing grievances and discipline.

- 1. Tripathi Personnel Management, Sultan Chand & Sons, New Delhi, 2000
- 2. L M Prasad, Human Resource Management, Sultan Chand & Sons, New Delhi, 2005
- Aswathappa, Human Resource Management, Tata Mc Graw Hill Publishing Company, New Delhi. 1999
- Davis and Werther, Human Resource Management, Tata Mc Graw Hill Publishing Company, New Delhi, 2000

HBBA17016	FINANCIAL SERVICES	LTPC
		3 1 0 4

Meaning and importance of financial services – Types of financial services – Financial services and economic environment – Players in Financial Services Sector.

UNIT- II

Merchant Banking – Functions – Issue management – managing of new issues – Underwriting – Capital market – Stock Exchange – Role of SEBI

UNIT-III

Leasing and Hire purchase – Concepts and features – Types of lease accounts.

UNIT-IV

Factoring – Functions of Factor – Consumer finance – Venture capital – Importance – functions - Mutual Funds – Credit Rating.

UNIT-V

Insurance – Different types –Insurance laws and regulations (IRDA Act).- Insurance Act,1938.) – Credit rating – Functions – Mutual funds – Types

- 1. Financial Services M.Y. Khan
- 2. Financial Services B. Santhanam
- 3. Law of Insurance Dr. M.N. Mishra
- 4. Indian Financial System H.R. Machiraju
- 5. A Review and current Banking Theory and Practise S.K. Basu

		LTPC
HBBA17017	BUSINESS ENVIRONMENT	4004

The concept of Business Environment - its nature and significance – Brief overview of political – Cultural – legal – economic and social environments and their impact on business and strategic decisions.

UNIT-II

Political Environment – Government and Business relationship in India –Provisions of Indian constitution pertaining to business.

UNIT-III

Social Environment – Cultural heritage – Social attitudes – impact of foreign culture – castes and communities – joint family systems – linguistic and religious groups – Types of social organization – social responsibilities of business.

UNIT-IV

Economic Environment – Economic systems and their impact of business – Macro Economic parameters like GDP -growth rate population – Urbanisation - Fiscal deficit – Plan investment – per capita income and their impact on business decisions – Five Year Planning.

UNIT-V

Financial Environment – Financial system – Commercial Banks – Financial Institutions – RBI Stock Exchange – IDBI – Non-Banking Financial Companies (NBFCs).

- 1. Sankaran.S. Business Environment
- 2. Francis Cherunilam Business Environment
- 3. Aswathappa Business Environment
- 4. Daasgupta& Sengupta Government and Business in India.
- 5. Srinivasan.K. Productivity and social Environment

		LTPC
HBBA17018	TOTAL QUALITY MANAGEMENT	4 0 0 4

Introduction to Total Quality Management – Concept of TQM – Quality and Business Performance – Attitude and involvement of TOP management – Communication – Culture.

UNIT -II

Information Technology – Strategic quality planning – Continuous process and improvement – Cost of quality.

UNIT-III

Management of Process Quality – History of Quality control – Control Chart - Statistical Quality control – problem analysis.

UNIT-IV

Customer Focus and satisfaction – a Quality focus getting employee involvement – Measure of customer satisfaction service Quality – Customer retention – profitability – Bench Marking – essence of Bench Marking – Benefits – Pitfalls in bench Marking.

UNIT -V

Organising for $TQM-System\ approach-The\ People\ dimension-Small\ groups\ and\ employment\ team$ for $TQM-ISO\ 9000-Universal\ standards\ of\ Quality-Benefits\ of\ ISO\ certification.$

- 1. Beyond Total Quality Mangement Geg Bounds, Lyle YorksMeladamsG.Ranney.
- 2. Quality for progress and Development P.K. Bose, S.P. Mukhersee, K.G. Ramamoorthy, Tata McGraw Hill.
- 3. Total Quality Mangement (Weiley Eastern) Joel E. Rose (Deep to Deep Publication)